

# ★ BRIGADE NEWS ★

TO INFORM ITS OFFICERS, WARRANT OFFICERS & NON-COMMISSIONED OFFICERS

COMPILED AND ISSUED BY THE PIO SECTION

SPONSORED BY THE STAFF OFFICERS  
OF THE 114th AAA BRIGADE  
CALIFORNIA NATIONAL GUARD

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## IN THE BEGINNING

Recognizing the need for wider dissemination of information among the Officers and Warrant Officers of the brigade, our commanding officer, Brigadier General Clifford F. Beyers, has directed that this bulletin be instituted in effort to satisfy such need.

## 93rd ARMY BAND TO PARADE

Our 93rd Army Band will participate in the November 11th parade to be conducted by military organizations in Long Beach. They will be making the trip in the new 37 man bus issued to the Brigade recently. This public appearance of the Band will be the first of a series to occur during the coming year. It is tentatively planned that the Band will conduct a concert in Vista, Escondido, El Cajon, National City, Coronado, and San Diego before it goes to its annual field training at Camp Roberts next summer.

## AUTHORITY TO PAINT RADAR VANS

Authority to paint vans white is provided in Par. 5 (i 7 j) AR 746-2300-1 Dec. 1955.

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POLICY ON COMMITMENT OF SCHOOL FUNDS

This policy was issued by Brigade Headquarters on 9 October to insure that school funds, allocated the Brigade by OTAG, are used for the best interest of this command.

The Groups are to establish screening boards for the purpose of screening the applications to determine whether the applicant is included within the priority list as well as determining the applicant's capabilities to satisfactorily complete a course of instruction.

LIEUT. DECHTER RECOMMENDED FOR COMMENDATION RIBBON

First Lieutenant BRIAN H. DECHTER, 186th AAA Detachment has been recommended by the Commanding Officer of the Detachment, FRANK W. ENRIGHT, Major, for the Commendation Ribbon with pendant. His voluntary extra hours of work contributed in a great measure to the attainment by the unit of a Superior rating for its performance at annual field training.

NATIONAL GUARD NIKE UNITS

Our 720 Bn has had the distinction of being the first National Guard NIKE unit and, since June 1, 1957, has been the only one. However, they soon will be one of many. Two of the 112th Brigade's on-site Gun Battalions at San Francisco are now in the process of being converted to missile battalions.

TENTATIVE DATES FOR ANNUAL FIELD TRAINING 1958

<u>UNIT</u>	<u>DATE</u>	<u>LOCATION</u>
Hqrs 114th AAA Brig	28 June-12 July	Fort MacArthur
Hqrs 234th AAA Group	" " " "	" "
Hqrs 251st AAA Group	" " " "	" "
183rd AAA Det	" " " "	" "
186th AAA Det	" " " "	" "
730th AAA Gun Bn	28 June-12 July	Camp Irwin
682nd AAA Gun Bn	12 July-26 July	" "
746th AAA Gun Bn	19 July-2 Aug	" "
720th AAA Bn Msl	16 Aug-30 Aug	Los Angeles Area

THE CODE OF CONDUCT - THE COMMANDER'S RESPONSIBILITY

President Eisenhower, as Commander-in-Chief of the Armed Forces of the United States, signed Executive Order 10631 on 17 August 1955, and thereby prescribed a Code of Conduct for American soldiers, which outlines their MORAL OBLIGATION while in the service of their country.

THE CODE

- I I am an American fighting man. I serve in the forces which guard my country and our way of life. I am prepared to give my life in their defense.
- II I will never surrender of my own free will. If in command, I will never surrender my men while they still have means to resist.
- III If I am captured, I will continue to resist by all means available. I will accept neither parole nor special favors from the enemy.
- IV If I become a prisoner of war, I will keep faith with my fellow prisoners. I will give no information nor take part in any action which might be harmful to my comrades. If I am senior, I will take command. If not, I will obey the lawful orders of those appointed over me and will back them up in every way.
- V When questioned, should I be a prisoner of war, I am bound to give only name, rank, service number and date of birth. I will evade answering further questions to the utmost of my ability. I will make no oral or written statements disloyal to my country and its allies or harmful to their cause.

THE COMMANDER ALONE IS RESPONSIBLE FOR EVERYTHING HIS UNIT DOES OR FAILS TO DO. IF HE FAILS, HIS UNIT WILL FAIL. THEREFORE THE "BRIGADE NEWS" DESIRES TO BRING TO THE ATTENTION OF THE BRIGADE OFFICERS, WARRANT OFFICERS AND NCOs THEIR LEADERSHIP RESPONSIBILITIES IN SUPPORT OF THE CODE OF CONDUCT.

PRINCIPLES OF WAR

All officers should know these principles by heart.

1. Objective

Direct all efforts toward a decisive, obtainable goal.

2. Simplicity

Prepare uncomplicated plans and concise orders.

3. Unity of Command

For every task there should be unity of effort under one responsible commander.

4. Offensive

Seize, retain, and exploit the initiative.

5. Maneuver

Position your military resources to favor the accomplishments of your mission.

6. Mass

Achieve maximum practicable military superiority at the decisive place and time.

7. Economy of Force

Allocate to secondary efforts minimum essential combat power.

8. Surprise

Strike the enemy when, where, and in a manner for which he is unprepared.

9. Security

Never permit the enemy to acquire an unpredicted advantage.

NOTE: History has proved the above nine principles never change no matter what weapons are employed or what the situation is. The only changes which do occur (and may at any time) are the emphasis placed on each principle. These principles are basic military knowledge -- know them.

THE ADVISOR'S CORNER

ADVISOR'S GUIDE TO ADMINISTRATION AND PROCEDURES

It is recommended that all officers obtain a copy and read this checklist, issued 1 November 1957 by the Office of The Army Advisor 114th Brigade. It is a check list pertaining to the internal administration operations of a National Guard unit. It covers items which are in addition to those covered by NGRs and OTAG publications.

CREDIT FOR TWO DRILL PERIODS IN A PAY STATUS

Attention is called to NGR 45 which states:

"Neither performance of equivalent training and attendance at a unit assembly on the same day, nor performance of two periods of equivalent training on the same day may be credited for two drill periods in a pay status, unless in both instances the training performed totals eight hours or more."

This means that to obtain pay for two drill periods on the same day, at least eight hours' training must be performed.

The similarity between this and multiple drill requirements should be noted.

DO YOU KNOW? The Army is shifting to the use of the metric system for the measurement of distance and height in artillery and small-arms fire? The change-over is to be completed by 1 January 1966. The REASON: To facilitate standardization within NATO.

WHERE SOME OF OUR FORMER MEMBERS ARE NOW

Brig. Gen. George B. Dany, USAF, is the Wing Commander of the 1611th Air Transport Wing (M) located at the McGuire Air Force Base, N. J. It operates the Military Air Transport Service's largest east coast port of aerial embarkation. He entered West Point in the fall of 1929 from Battery "C" 251st CA, now Btry. A 746th AA Bn.

Colonel Grosvenor F. Powell, has been named deputy post commander Aberdeen Proving Grounds, Maryland. He is a former member of units of this brigade, having entered the service in 1923 from San Diego.

Colonel Harry S. Webster, USAF, who recently returned from Japan, has now gone to duty at Schenectady, New York. He went to Hawaii as a Lieutenant in the Headquarters of the 1st Bn of the 251st CA in 1940, was transferred to the AWS of the Signal Corps in the Islands in 1941, was later integrated into the Air Force in 1946 and has been with them since.

GOOD READING: "The Pentomic Army's Missile Power," an article by Captain Patrick W. Powers, in the July issue of ARMY.

CALIFORNIA NATIONAL GUARD OFFICERS' CANDIDATE SCHOOL

This school is a state established officer training program accredited by the Chief, National Guard Bureau. A candidate who successfully completes the course of instruction may, if otherwise eligible, be appointed in the grade of second lieutenant in the California National Guard.

The importance of the State OCS as the primary means of obtaining qualified junior officers for the California National Guard cannot be over emphasized. It is the expressed desire of the Brigade Commander that commanders at all echelons will give the program their complete and continuing support.

## 114th AAA BRIGADE NEWS

Every unit commander must be continually on the lookout for potential officer candidates. Men whose appearance, ability to learn, initiative and aggressiveness suggest a leadership potential must be given every encouragement to qualify for NCO and, eventually, officer rank. An individual may exhibit leadership aptitude, may be interested in and qualify for technical MOS training and a specialist rating. Such a man should also be given instructional duties and acting NCO responsibilities at every opportunity, with a view toward his possible ultimate entry into officer candidate training.

Instructions for the Ninth Class OCS will be issued by OTAG about 1 December.

Special Regulations 6-13 provide detailed information on the Objectives, Admission Requirements, Program of Instruction, etc.

The 114th AAA Brigade has been the parent unit of OCS Candidate Companies as follows:

<u>YEAR</u>	<u>UNIT</u>	<u>LOCATION</u>	<u>COMMANDANT</u>
1951-52	4th Co.	Long Beach	Maj. Geo. B. Maxwell
1952-53	4th Co.	Long Beach	Maj. Geo. B. Maxwell
1953-54	4th Co.	Long Beach	Maj. Geo. B. Maxwell
	5th Co.	San Diego	Maj. James T. Brewer
1954-55	5th Co.	San Diego	Maj. James T. Brewer
1955-56	5th Co.	San Diego	Maj. Ben. McCullough
1956-57	5th Co.	San Diego	Col. Bryant Kearney
1957-58	5th Co.	San Diego	Maj. James T. Brewer

### 746th CONGRATULATED BY DEPUTY AG COL AULICK

In a letter from OTAG dated 24 Oct. 57 announcing that the 746th AAA Bn (90mm) (Commanded by Lt. Col. Kenneth S. Gray) has qualified for final type designation in the Special Security Forces, due to successful completion of the required ATT at Field training in 1957, Colonel Carl H. Aulick stated, "The Officers and men of the 746th AAA Bn (90mm) are to be congratulated for their fine achievement."

**THE EXECUTIVE OFFICER'S DILEMMA**

If he's late for formation. he's taking advantage of his position.  
If he gets in on time. he's an eager beaver .

If the staff is running smoothly, he's a dictator.  
If it's not, he's a poor administrator.

If he holds regular staff meetings, he's in desperate need of ideas.  
If he doesn't, he doesn't appreciate the value of teamwork.

If he tries to get more "bodies," he's an empire builder.  
If he doesn't, he's a slave driver .

If he spends a lot of time with the General. he's a back-slapper.  
If he doesn't, he's on his way out.

If he goes to conferences. he's on the gravy train.  
If he doesn't, he's not important.

If he's friendly with the Headquarter's personnel, he's a politician.  
If he keeps to himself, he's a snob.

If he makes decisions quickly, he's arbitrary.  
If he doesn't, he can't make up his mind.

If he works on a <math>\mu</math>y-to-day basis, he lacks foresight.  
If he plans ahead, he's a dreamer.

If he tries to cut red tape. he has no regard for system.  
If he insists on going through channels, he's a bureaucrat at heart.

by Colonel Jiryan Korney  
with apologies to  
Robert S. Herman of "Public Administration"